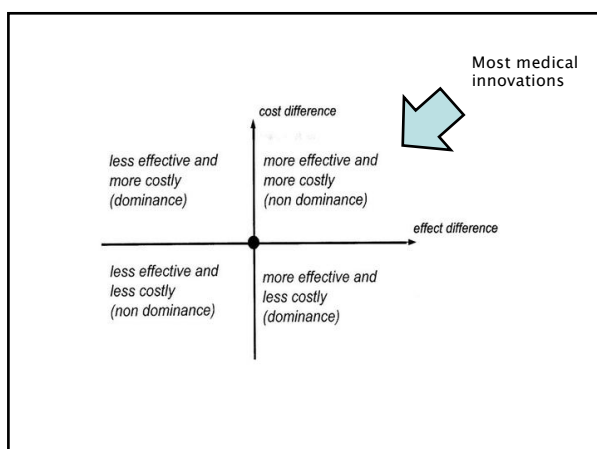
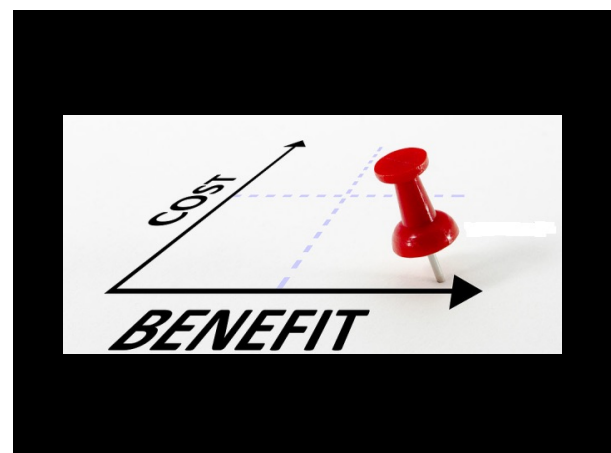


Impact économique du monitorage hémodynamique



Impact économique du monitorage hémodynamique



200
300

ICU



OR



Estimation

320M/yr (Weiser et al. Lancet 2015)
16.8% = 54M develop one or more complications (ISOS BJA 2016)

**Global patient outcomes after elective surgery:
prospective cohort study in 27 low-, middle- and
high-income countries**

The International Surgical Outcomes Study group[†]

^{*}Corresponding author. E-mail: r.pearse@tgm.ac.uk
[†]Members of study group are listed in a supplementary file.

Economic impact of postop complications



Costs of post-op complications in studies with >1000 patients

Study	Population, n	Extra-cost/patient, \$
Michard et al. 2015	204,680	11,824
Manecke et al. 2014	75,140	29,876
Eappen et al. 2013	34,256	22,398
Vonlanthen et al. 2011	1,200	34,446
Dimik et al. 2006	1,008	10,178

Weighted average: 17,338

A Systematic Review and Meta-Analysis on the Use of Preemptive Hemodynamic Intervention to Improve Postoperative Outcomes in Moderate and High-Risk Surgical Patients

A&A 2011
Mark A. Hamilton, MRCP, FRCA, Maurizio Cecconi, MD, and Andrew Rhodes, FRCP, FRCA

– 57 %

– 32 %

2013 BJA
Perioperative increase in global blood flow to explicit defined goals and outcomes after surgery: a Cochrane Systematic Review[†]

M. P. W. Grocott¹, A. Dushianthan^{1*}, M. A. Hamilton², M. G. Mythen³, D. Harrison⁴, K. Rowan⁴ and Optimisation Systematic Review Steering Group⁵

Original Investigation | CHECKING THE CRITICALLY ILL REVIEW

Effect of a Perioperative, Cardiac Output-Guided Hemodynamic Therapy Algorithm on Outcomes Following Major Gastrointestinal Surgery
A Randomized Clinical Trial and Systematic Review

JAMA
2014

– 23 %

Rupert H. Reame, MD, David A. Harrison, PhD, Nathan D. Grant, FRCA, Michael A. Cohen, FRCA, Neil B. Bell, FRCA, Geoff A. Kellum, PhD, Michael W. Grocott, MD, Andrew Rhodes, MRCP, Craig M. Cochrane, PhD, Charles Smith, FRCA, Andrew Brown, PhD, for the OPTIMISE Study Group

2015 CRITICAL CARE

– 49 %

RESEARCH Open Access
The effects of goal-directed fluid therapy based on dynamic parameters on post-surgical outcome: a meta-analysis of randomized controlled trials

Jan Boreas^{1,2}, Mariacristina Giglio³, Nicola Bionaz² and Frederic Michard⁴



Poor Adoption of Hemodynamic Optimization During Major Surgery: Are We Practicing Substandard Care?

Timothy E. Miller, MB ChB, FRCA, Anthony M. Roche, MB ChB, FRCA, MMed (Anaes), and Tong J. Gan, MD, MHS, FRCA

A&A 2011



Old GDFT prospective studies

Boyd 1993 = £1259 savings per patient
Wilson 1999 = £3467 savings per patient

Limited number of patients
PAC
15-20 years ago
In the UK

Recent projections based on complication cost estimations

Cost-effectiveness Analysis of Goal-directed Hemodynamic Treatment of Elderly Hip Fracture Patients
Before Clinical Research Starts

Erzsébet Bartha, M.D., Ph.D.,¹ Thomas Davidson, Ph.D.,¹ Ami Hommel, R.N., Ph.D.,² Karl-Göran Thomsen, M.D., Ph.D.,³ Per Carlsson, Ph.D.,⁴ Sigrður Kármán, M.D., Ph.D.⁵

€1882/patient

A Cost-Effectiveness Analysis of Postoperative Goal-Directed Therapy for High-Risk Surgical Patients

Claudia Ehm, MD, MSc,¹ Maurizio Cocconi, MD, FRCA, FRCM, MD (UK)^{2,3}, Les Sutton, MBA, MSc,⁴ Andrew Rhodes, MD, FRCP, FRCA, FRCM^{1,2}

£2631/patient

Recent projections based on REAL COMPLICATION COSTS

Estimation of possible investment

$$M \times ER \times C = I$$



M = Morbidity rate %
ER = Expected Reduction %
C = Cost of complications
I = Investment

MERCI for improving quality of surgical care at no cost
Michard F. World J Surg 2016

Manecke et al. *Critical Care* 2014, 18:566
<http://ccforum.com/content/18/5/566>

CRITICAL CARE

RESEARCH Open Access

Tackling the economic burden of postsurgical complications: would perioperative goal-directed fluid therapy help?

Gerard R Manecke¹, Angela Asemota² and Frederic Michard^{3*}

UHC database (admin.)
75,140 patients from 222 academic US hospitals
Major surgery (10 major procedures)

Estimating savings/possible investment MERCI equation

$$11\% \times ER \times 29,876 = I$$

M = 11%
ER = Expected Reduction
C = \$29,876
I = Investment

MERCI for improving quality of surgical care at no cost
Michard F. World J Surg 2016

A Systematic Review and Meta-Analysis on the Use of Preemptive Hemodynamic Intervention to Improve Postoperative Outcomes in Moderate and High-Risk Surgical Patients
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M. P. W. Gracott¹, A. Dushianthan^{1*}, M. A. Hamilton¹, M. G. Mythen¹, D. Harrison¹, K. Rowan¹ and Optimization Systematic Review Steering Group²

Original Investigation | CARING FOR THE CRITICALLY ILL PATIENT
Effect of a Perioperative, Cardiac Output-Guided Hemodynamic Therapy Algorithm on Outcomes Following Major Gastrointestinal Surgery
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JAMA 2014
Rupert M. Peene, MD, David A. Harrison, PhD, Nathanael Duvall, FRCA, Michael A. Cohen, FRCA, Mark Burt, FRCA, Gareth Anderson, PhD, Michael P. W. Gracott, MD, Andrew Rhodes, MD, Kathryn Grange, MD, Richard Cook, PhD, Charles Arora, FRCA, Kathryn Bowser, PhD for the OPTIMISED Study Group

– 32 %

– 23 %

2015 **CRITICAL CARE**

RESEARCH Open Access
The effects of goal-directed fluid therapy based on dynamic parameters on post-surgical outcome: a meta-analysis of randomized controlled trials
Jan Benez^{1*}, Mariateresa Goglio², Nicola Iwancz³ and Frederic Michard⁴

Original Investigation | CARING FOR THE CRITICALLY ILL PATIENT
Effect of a Perioperative, Cardiac Output-Guided Hemodynamic Therapy Algorithm on Outcomes Following Major Gastrointestinal Surgery
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– 23 %

Estimating savings/possible investment MERCI equation

$$11\% \times 23\% \times 29,876 = \$769$$

M = 11%
ER = 23%
C = \$29,876

MERCI for improving quality of surgical care at no cost
Michard F. World J Surg 2016

Michard et al. *Perioperative Medicine* (2015) 4:11
DOI 10.1186/s13741-015-0021-0

Research **Open Access**

Potential return on investment for implementation of perioperative goal-directed fluid therapy in major surgery: a nationwide database study

Frederic Michard^{1*}, William K. Mountford^{2,3}, Michelle R. Krukas^{2,4}, Frank R. Ernst^{2,5} and Sandy L. Fogel⁶

PREMIER database (clinical & eco.)
204,680 patients from 541 US hospitals
Major surgery (10 major procedures)

Estimating savings/possible investment MERCI equation

$$37\% \times ER \times 11,824 = I$$

M = 37%

ER = Expected Reduction

C = \$11,824

I = Investment

MERCI for improving quality of surgical care at no cost
Michard F. *World J Surg* 2016

Estimating savings/possible investment MERCI equation

$$37\% \times 23\% \times 11,824 = \$1,006$$

M = 37%

ER = 23%

C = \$11,824

MERCI for improving quality of surgical care at no cost
Michard F. *World J Surg* 2016



ELSEVIER **SFAR**
Société Française d'Anesthésie et de Réanimation

Original Article

Evaluation of financial burden following complications after major surgery in France: Potential return after perioperative goal-directed therapy

Alain Landais^a, Morgane Morel^b, Jacques Goldstein^c, Jérôme Loriau^d, Annie Fresnel^b, Corinne Chevalier^a, Gilles Rejasse^d, Pascal Alfonsi^d, Claude Ecoffey^{b,*}

PMSI database
2,388 patients from 3 hospitals
Major surgery (10 major procedures)

Estimation du retour sur investissement avec l'équation MERCI

$$36\% \times 23\% \times 13,876 = \text{€}1,149$$

M = 36%

ER = 23%

C = € 13,876

I = Investissement

$$M \times ER \times C = I$$



Recent demonstrations

Economic evaluation of the Optimise RCT 368 GDFT vs 365 Usual care patients undergoing major GI surgery Sadique et al. Periop Med 2015

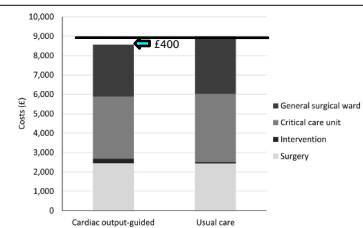


Fig. 1 Comparison of in-hospital costs up to 6 months between peri-operative cardiac output-guided haemodynamic therapy algorithm and usual care

Intraoperative goal-directed hemodynamic management in free tissue transfer for head and neck cancer

William R. Hand, MD,* William D. Stoll, MD,¹ Matthew D. McEvoy, MD,² Julie R. McSwain, MD,³ Clark D. Sealy, BS,⁴ Judith M. Skoner, MD,⁵ Joshua D. Hornig, MD, FRCS(C),⁶ Paul A. Tennant, MD,⁷ Bethany Wolf, PhD,⁸ Terry A. Day, MD⁹

¹Department of Anesthesia and Perioperative Medicine, Medical University of South Carolina, Charleston, South Carolina, ²Department of Anesthesiology, Vanderbilt University, Nashville, Tennessee, ³Medical University of South Carolina, Charleston, South Carolina, ⁴Department of Otolaryngology – Head and Neck Surgery, Medical University of South Carolina, Charleston, South Carolina, ⁵Department of Otolaryngology–Head and Neck Surgery, University of Louisville, Louisville, Kentucky, ⁶Department of Biostatistics, Medical University of South Carolina, Charleston, South Carolina.

TABLE 3. Postoperative patient characteristics and outcomes.

Variables	Control group (n = 47)	Treatment group (n = 47)	p value
ICU length of stay, h, intent-to-treat	58.3 (63.6)	33.7 (36.7)	.026
Hospital length of stay, h	276.0 (198.9)	216.9 (87.7)	.357
ICU length of stay, d	2.64 (2.49)	1.88 (2.01)	.104
Hospital length of stay, d	10.8 (7.65)	9.11 (5.76)	.221
Reoperation	8 (17.4)	4 (10.0)	.324
Flap failure	4 (9.30)	2 (5.88)	.681
Flap death	3 (6.82)	2 (5.00)	1.00
ICU ventilation	18 (52.9)	9 (31.0)	.125
Ventilator days	1.72 (1.82)	0.81 (1.30)	.006
Direct cost, \$	30,047 (14,216)	26,509 (10,577)	.174

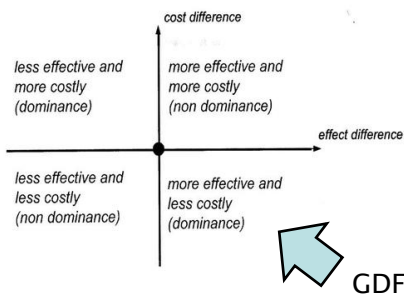
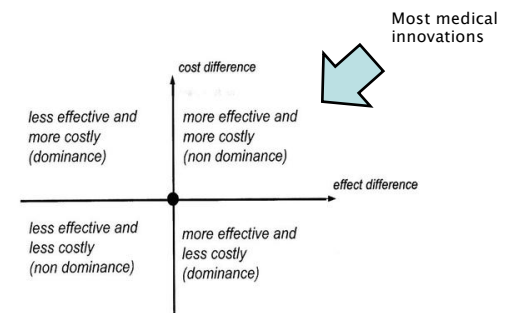
Abbreviation: ICU, intensive care unit.

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Savings/patient = \$3538



Savings vs Profits



When patients develop complications

- costs are higher
- but reimbursements are higher too

When patients develop complications

- costs are higher
- but reimbursements are higher too
- the impact on margin or profitability (reimbursement – costs) must be considered

Journal of the American College of Surgeons

Who pays for poor surgical quality ?
Building a business case for quality improvement
Dimick et al. 2006

	WITHOUT COMPLIC.		WITH COMPLIC.
COST (\$)	10,978	<	21,156
REIMB. (\$)	14,266	<	21,911
PROFIT (\$)	3,288	>	755
MARGIN (%)	23	>	3.4

Perioperative Medicine

RESEARCH Open Access

The impact of complications following open colectomy on hospital finances: a retrospective cohort study

David N Flynn¹, Rebecca M Speck^{1,2}, Najia N Mahmoud³, Guy David^{4,5} and Lee A Flesher^{1,2*}

	WITHOUT COMPLIC.	WITH COMPLIC.
COST (\$)	23,101	48,180
REIMB. (\$)	23,231	35,651
PROFIT (\$)	131	- 12,528

GDFT = Savings

Assuming that GDFT decreases complications as indicated by meta-analyses, when implementing GDFT your hospital should be able to save more than it spends

GDFT is a way to improve quality of surgical care and to **save** money



GDFT = Additional revenues

Decreasing LOS will allow to increase surgical activity, ie revenues and profits for hospitals

GDFT is a way to improve quality of surgical care and to **make** money



Conclusion

A monitoring tool will never improve outcome by itself



Conclusion

A monitoring tool will never improve outcome by itself

What you do with it may improve outcome



Conclusion

A monitoring tool will never improve outcome by itself

What you do with it may improve outcome

Once a clinical benefit exists, the financial return on investment is easy to estimate

